

10	Economic of construction environment	3.807	0/1	3.807 x (0 or 1)
11	Defective building materials	3.790	0/1	3.790 x (0 or 1)
12	Project Information, Specification and Documentation	3.774	0/1	3.774 x (0 or 1)
13	Low bid mindset	3.645	0/1	3.645 x (0 or 1)
14	The human resource management	3.629	0/1	3.645 x (0 or 1)
15	Supplier relationship	3.597	0/1	3.597 x (0 or 1)
16	Understandable and applicable design	3.597	0/1	3.597x (0 or 1)
17	Too much paperwork	3.532	0/1	3.532x (0 or 1)
	Sum	65.16		VALUE

The score of the company will be calculated using equation 4 of the methodology as follows:
Company Score (CS) = [1-(VALUE/65.16)]*100%

If the CS is closer to 100%, it can be considered that the tendency of occurring total quality management TQM problems is minimal. While If the CS is closer to 0% means that a very high tendency to face TQM problems and need to concentrate on the highlighted factors by the program. A CD consisting of the computer program is attached to the report.

Application of the Program

The model has been run using data from the listed construction companies in Malaysia. Figure 4.2 to figure 4.3 shows the data input windows of the program.

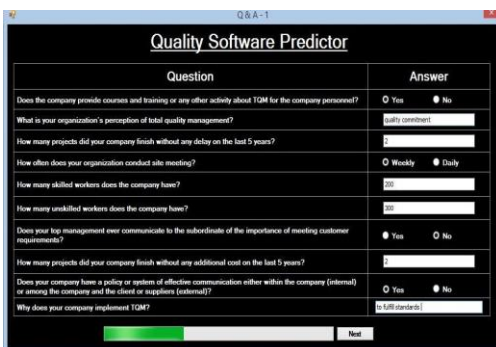


Figure 2: Data Entry Window Number 1

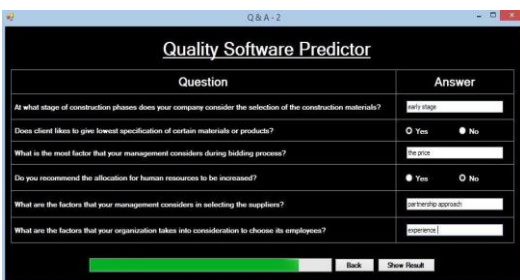


Figure 3: Data Entry Window Number 2

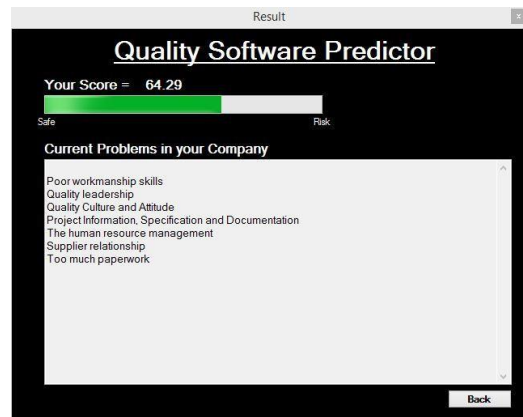


Figure 4: Result From the Program

The model highlights seven problems to which the company must pay attention. The seven problems are as follows:

1. Poor workmanship
2. Quality leadership
3. Quality culture and attitude.
4. Project information, specification and documentation.
5. The human resource management.
6. Supplier relationship
7. Too much paperwork

In the meantime, the model has assigned a score of 64.29% for the company. This provides an idea for the company how critical their situation is regarding total quality management TQM. A score of 64.29% can be considered comparatively safe.

CONCLUSION

The major objective of this research is to examine how severely contractors see roadblocks to Total Quality Management (TQM) being implemented in the Malaysian building sector. This investigation covered seventeen distinct issues. The following concerns have been identified by construction firms as having a high potential for causing difficulties in total quality management (TQM):

1. Lack of management commitment and support
2. Extra time consuming
3. Project supervision
4. Lack of knowledgeable personnel
5. Poor workmanship skills
6. Quality leadership
7. Extra cost
8. Lack of effective communication
9. Quality Culture and Attitude
10. Economic of construction environment
11. Defective building materials
12. Project Information, Specification and Documentation
13. Low bid mindset
14. The human resource management
15. Supplier relationship
16. Understandable and applicable design
17. Too much paperwork

REFERENCES

The detection model that has been developed using the finding of the research will be helpful for construction companies. This model has been converted into a simple computer application, which is very versatile and user-friendly. This program works like a self-assessment; hence the users or the companies do not need to reveal their secured information to a third party. The program will assist the management of the companies in identifying the probable causes or problems of TQM within the organization. Further, the model's score assigned for the company will provide an idea to the management of their current organization situation in terms of total quality management TQM.

Moreover, the most pressing issues with total quality management (TQM) stem from administrative causes. The construction sector in Malaysia has come to appreciate the value of root-cause analysis in addressing TQM issues. Further, most of companies are contented to get assistance in the process of identifying their weaknesses. The developed model through this research will be beneficial for the industry in the future.

Limitations and Future Perspective

- Due to limitations, the study was restricted to one administrative district of Malaysia (Klang Valley). The data survey can be carried out in the other districts and compare the results
- Due to limitations, the study was restricted to one administrative district of Malaysia (Klang Valley). The data survey can be carried out in the other districts and compare the results.
- The implementation of the detection model can be tested and improved by Malaysian construction companies.
- The next step would be to find the most effective remedies that construction companies can implement to avoid these causes and problems.
- To develop a full detailed model and program that can detect the problems of TQM, at the same time provide some effective remedies for the construction company

- [1] Kakkad, S, and P Ahuja. 2014. "Implementation of Total Quality Management in a Construction Firm."
- [2] Mehralian, G, JA Nazari, G Nooriparto, and HR Rasekh. 2017. "Tqm and Organizational Performance Using the Balanced Scorecard Approach." *International Journal of Productivity and Performance Management* 66 (1): 111-125.
- [3] Miyagawa, M, and K Yoshida. 2010. "Tqm Practices of Japanese-Owned Manufacturers in the USA and China." *International Journal of Quality & Reliability Management* 27 (7): 736-755.
- [4] Zehir, C, ÖG Ertosun, S Zehir, and B Müceldilli. 2012. "Total Quality Management Practices' Effects on Quality Performance and Innovative Performance." *Procedia - Social and Behavioral Sciences* 41: 273-280. doi:<http://dx.doi.org/10.1016/j.sbspro.2012.04.031>.
- [5] Razak Bin Ibrahim, A., Roy, M. H., Ahmed, Z. U., & Imtiaz, G. (2010). Analyzing the dynamics of the global construction industry: past, present and future. *Benchmarking: An International Journal*, 17(2), 232-252.
- [6] Shahbazi, B., Akbarnezhad, A., Rey, D., Ahmadian Fard Fini, A., & Loosemore, M. (2019). Optimisation of Job Allocation in Construction Organisations to Maximize Workers' Career Development Opportunities. *Journal of Construction Engineering and Management*, 145(6), 04019036.
- [7] Muhammad Wasim Jan Khan. An Overview of Small and Medium Enterprises in Malaysia and Pakistan: Past, Present and Future Scenario. *Business and Management Horizons*. ISSN 2326-0297 2014, Vol. 2, No.
- [8] Ibrahim, ARB, MH Roy, Z Ahmed, and G Imtiaz. 2010. "An Investigation of the Status of the Malaysian Construction Industry." *Benchmarking: An International Journal* 17 (2): 294-308.
- [9] Polat, G., Damci, A., & Tatar, Y. (2011, June). Barriers and benefits of total quality management in the construction industry: Evidence from Turkish contractors. In *Proceedings of Seventh Research/Expert Conference with International Participation* "QUALITY 2011 (pp. 1115-1120).
- [10] Osuagwu, L. (2012), "TQM strategies in a developing economy: Empirical Evidence from Nigerian companies", *Business Process Management Journal*, Vol.8 No.2, Pp. 140-60. Oxford: Oxford University Press.
- [11] Oyedele L., Jaiyeoba, B. & Fadeyi, M. (2013a) Design factors influencing the quality of building projects in Nigeria: Consultants' perceptions, *Australian Journal of Construction Eco. Build.* 3(2), 25-32
- [12] Pollin, R., & Zhu, A. (2006). Inflation and economic growth: A cross-country nonlinear analysis. *Journal of post Keynesian economics*, 28(4), 593-614.
- [13] Burns, AC, RF Bush, and N Sinha. 2014. *Marketing Research*. Vol. 7: Pearson Boston, MA, USA.
- [14] Babin, BJ, and WG Zikmund. 2015. *Exploring Marketing Research*: Cengage Learning.
- [15] Hayes, BE. 1998. *Measuring Customer Satisfaction: Survey Design, Use, and Statistical Analysis Methods*: ASQ Quality Press
- [16] Likert, R. 1932. "A Technique for the Measurement of Attitudes." *Archives of psychology*.
- [17] Radhakrishna, R. B. (2007). Tips for developing and testing questionnaires/instruments. *Journal of extension*, 45(1), 1T0T2.
- [18] Wong, A. & Fung, P. (2009). Total quality management in the construction industry in Hong Kong: A supply chain management perspective. *Total Quality Management*, 10, 199-208.