

Analyzing the Factors Affecting Quality in Construction

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Abstract- Construction industry plays a vital role in the development of any country. The development of construction industry mainly depends on the quality of construction projects. Quality is one of the critical factors in the success of construction projects. The level of success of construction industry greatly depends on the quality performance. This research is carried out to scrutinize the factors that have adverse effect on the construction projects. A questionnaire was developed based on identified factors that are taken based on literatures to take opinion from construction experts. The construction experts who have given their responses are engineers and the site supervisors. After their feedback a statistical analysis tool has been used to analyse the responses collected from the construction experts. The analyses used here are mean, variance, reliability and rotated component matrix which has done using SPSS (Statistical Package for Social Science). Using these analyses the most significant factors that affect quality in construction can be ranked. These ranked factors can be improved to attain good quality in construction.

Keywords- Quality, Statistical Analysis, Reliability Matrix, Rotated Component Matrix, SPSS.

I. INTRODUCTION

The definition of quality depends on the people defining it; some view it as conformance to specification. Others view it as performance to standards or value paid for the price. For construction firm quality is nothing but the satisfaction of customers and fulfilling of their requirements within a specified budget [4]. Quality is involved in every stage and every aspect of construction [17]. Construction projects and quality are inseparable parts of each other. Quality in construction cannot exist without a project and a construction project cannot exist without quality. The modern construction market requires construction companies to guaranty the quality of their product to their clients [5]. The quality is a key function in all infrastructure development environments like cost and time [14]. It becomes one of the vital factors in any construction project. In construction projects lack of quality results in delays, cost overrun and unsafe structure [13]. Quality is one of the critical factors in the success of

construction projects. Quality of construction projects, as well as project success, can be regarded as the fulfilment of expectations (i.e. the satisfaction) of the project participants [1]. The construction industry in India has been struggling with quality issues for many years [9]. A significant amount of the budget is spent each year on infrastructure and other development projects. Since the quality outcomes of the projects are not according to required standards, faulty construction takes place. Consequently additional investments are required for removal of defects and maintenance work [6].

II. STATEMENT OF RESEARCHERS

Zidan (2013) briefs his research on factors affecting design quality in construction. Poor design is the main factor that reduces the overall performance of the construction project. The main factors are insufficient overall design time, method of selecting the designer, lowest price offer, lack of documentation and changes in client requirements [2].

Adnan et al. (2009), the objective of this paper is to identify the factors affecting the performance of local construction projects; and their relative importance. The most important factors agreed by the owners, consultants, and contractors as the main factors affecting the performance of construction projects were: material prices, availability of resources as planned through project duration, average delay because of closures leading to materials shortage, availability of personnel with a high experience and qualifications, quality of equipment and raw materials in project and Leadership skills for project managers [3].

Senthil Vadivel and Doddurani (2013) discussed various factors that affect organizational effectiveness such as, type and size of organization, structure and function of organization, functional elements and other parameters. The estimation of such variables is complex and non-linear problem and they have suggested ANN application for this case. Further they have classified number of sub categories of organizational process that includes person oriented

process, organization flexibility, rules and regulation, reliability of engineering working elements, quality control engineering, quality assurance, inspection and testing and Total Quality Management (TQM) all were very closely associated with quality factors. Hence the research pointed out that the quality factors are the major concern for any organization [14].

Arditi and Gunaydin (1998), these people carried out a study to identify the factors that affect process quality. Generic factors that affect process quality are, management Commitment to continuous quality improvement, management leadership in promoting high process quality, quality training of all personnel, efficient teamwork to promote quality issues at the corporate level, and effective cooperation between parties taking part in the project. Industry specific factors are, Drawings and specifications that are consistent, designers and contractors that are selected on merit, communication practices between the parties that are effective and Inspection of quality on the construction site [8].

Shively (1990) identified the specific actions that firms take to ensure quality in their organizations. From the study it is identified that the firms taking more care in the following areas for assuring the quality are, Goals and Objectives, Organizational Structure, Public Relations Practices, Office Environment and Technical Sources, professional and technical staff, Professional Development and Employee Advancement [10].

Jha & Iyer (2006) identified the factors affecting the quality performance in construction projects and help to suggest possible remedial measures for improving the quality. Questionnaire survey was carried out and the data's are collecting from large construction industry. From the study the critical success factors obtained were: project manager's competence; top management's support; monitoring and feedback by project participants; interaction among project participants; and owners' competence. The factors that adversely affected the quality performances of projects were: conflict among project participants; hostile socio-economic environment; harsh climatic condition; PM's ignorance & lack of knowledge; faulty project conceptualization; and aggressive competition during tendering [11].

III. OBJECTIVE OF THE STUDY

The main objective of the research is to study and analyse the factors influencing quality in construction and to achieve good quality construction.

IV. METHODOLOGY

Various literatures related to the research are reviewed. Based on the review, the factors affecting quality are identified which helps to frame a questionnaire. Questionnaire survey is conducted among civil engineers of various companies and these survey responses are analysed using SPSS software.

A. Identified Factors

From various reviews several quality affecting factors are identified which becomes the base to frame the questionnaire. The identified factors are,

- Design codes & standards,
- Financial issues,
- Customer satisfaction,
- Planning and scheduling,
- Materials and equipments,
- Human resources,
- Coordination,
- Inspection,
- Risk,
- Method of execution and
- Type of organization.

B. Questionnaire Design

A questionnaire is a research instrument consisting of a series of questions and other prompts for the purpose of gathering information from respondents. The respondents were asked to give their responses against a five-point Likert scale. The typical form of this scale is to ask participants to specify their level of agreement or disagreement with a statement. Another version used in the research was a Likertscale as

1. Strongly Disagree
2. Disagree
3. Moderate
4. Agree
5. Strongly Agree

The Likert scale has proven to be very useful in measuring whether people have a positive or negative attitude towards an object or a statement, and is therefore suitable for this study.

C. Data Collection

The designed questionnaire is surveyed among 150 engineers out of whom 139 responses were received. Therefore the response rate is 93%. The collected responses from questionnaire survey were subjected statistical analysis using SPSS software and the results were obtained and conclusions were drawn out of it.

V. DATA ANALYSIS

A. Reliability Analysis

The data were collected independently from different respondents at different designation and from different organizations. So it is important to check the validity and reliability of collected data. Cronbach's alpha is the most common measure of internal consistency ("reliability"). It is most commonly used when we have multiple Likert questions in a survey/questionnaire that form a scale. For this reason a reliability test was conducted using SPSS software. Table 1 shows the reliability of data. The data is reliable when alpha value is higher than 0.60. As the value of alpha is 0.880, so data is highly reliable.

Table 1 Reliability Statistics

Cronbach's Alpha	Cronbach's Alpha Based on Standardized Items	No. of Items
0.890	0.893	30

B. Principal Component Analysis

Principal components analysis (PCA, for short) is a variable-reduction technique that shares many similarities to exploratory factor analysis. Its aim is to reduce a larger set of variables into a smaller set of 'artificial' variables, called 'principal components', which account for most of the variance in the original variables. Rotated component matrix is one form of principal component analysis. Rotated component matrix shows how attitudes are interrelated to each other. It is a variable reduction technique. Here the observed variables are divided into group of smaller variables called components. It reduces time to analyse the variables in the questionnaire. Table 2 shows the rotated component matrix for the responses.

VI. QUALITY INFLUENCING FACTORS

Based on the values of rotated component matrix, the variables are divided as ten categories. These ten variables are categorized as seven categories relevantly according to their sub categories. The seven major categories are

1. Resources.
2. Interaction and communication.
3. Inventory and payment.
4. Standards and experience.
5. Labours.
6. Inspection and monitoring.
7. Risks

A. Resources

Resources are the important source in construction. Resources generally include materials, manpower, money and machinery. Based on these resources questionnaire is framed. The analysis of the responses for the resources is mentioned in Fig. 1.

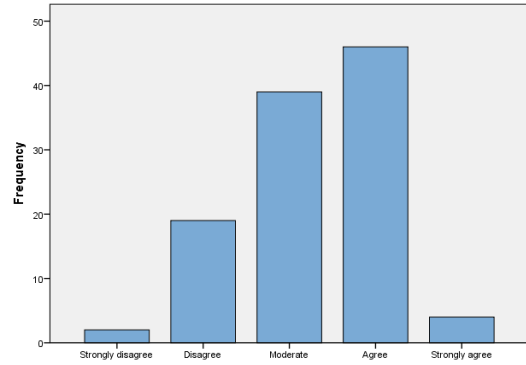


Fig. 1 Responses for Resources

B. Interaction and Communication

Interaction is required between engineer, owner and contractor to complete the work effectively. Interaction and communication in this research includes safety precautions, occurrence of weekly meetings, interaction between owner and engineers. The frequency distribution of respondents for this category is shown in Fig. 2.

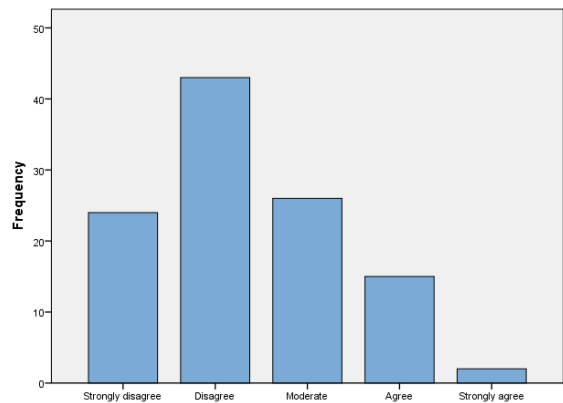


Fig. 2 Responses for Interaction & Communication

Table 2 Rotated Component Matrix

	Component									
	1	2	3	4	5	6	7	8	9	10
Construction cost exceeds the estimated cost by more than 10%	.702								-.130	
Supply of material delays	.683				.160	-.194		.199	.281	
Workers work more than 8hours per day	.677	.302			-.137	.376			.144	.239
Plan and schedule revised frequently	.664	-.263		-.105		-.183		.156		
Resource becomes a reason to delay	.628	.148		.118		-.114	.108	-.241		-.251
Financial problems arises during construction	.535	.153			.282	.205	.301	-.160	-.136	.245
Safety precautions are followed in construction		.850	.156							
Direct communication exists between client and contractor	.184	.749	.101			-.307	-.144			.106
Proper interaction exists between engineer and owner		.571	-.103	.242	.137		.251			
Meetings occur frequently in construction	.170	.496	.291		.357	-.149	.178	.348	.109	.260
Customer's interaction is satisfied			.769	.104			-.144		-.110	
Latest techniques are adopted in construction		.313	.576	-.116	.234	.293	.136	-.200		.228
Proper payment is made to labours			.563	.168	.254	-.460		-.184	.112	
Checking inventory levels	.314	.210	.510	.204		.230	.188	.200		-.175
Proper maintenance of equipments			.131	.802						.194
Experience of labour				.641	.219	.168		-.237		-.403
Following design codes in construction		.115	.146	.465	-.209	-.455			-.103	
Equipment usage increases productivity		.101	.178		.773			.174		
Shortage of labours	.452	.214	-.318	.150	.499			-.122	.104	.208
Conflicts arises for wages	-.123	-.149	.202	.156		.749				
Proper coordination prevail among workers	.321	.322		.272		-.382		.288	-.125	.187
Hiring equipment for usage	.254	.163		.287		.105	.723			.210
Changes in design affects construction		-.103		-.351	.138		.708		.186	
Inspection occurs often in site		.438			.369		-.541		.119	-.157
Influence of HR i project								.820		
Quality engineer play vital role	-.123	.409			.246			.564	.284	-.200
Complaints arise after completion of the project			-.123		-.216	.170			.805	
Environmental risks play an important role			.125	-.123	.426		.131		.733	.106
Access ability becomes risk	.120						.153			.840

C. Inventory and Payment

Inventory is required to be managed in order to maintain the stock level of resources. The level of success of construction depends mostly on materials and manpower. Proper payment to workers makes them to work continuously. Regarding these factors questionnaire is discussed. Fig. 3 describes the frequency distribution of the respondents for this factor.

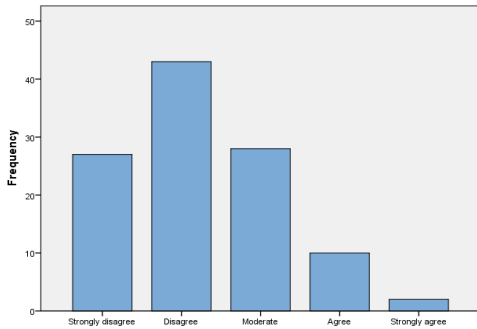


Fig. 3 Responses for inventory & Payment

D. Standards and Experience

Standards and experience include the codal provision references for construction and the experience of the labours. Based on the experience of the worker, the standard of the work may vary. From the opinion of the experts, the frequency distribution is given in Fig. 4.

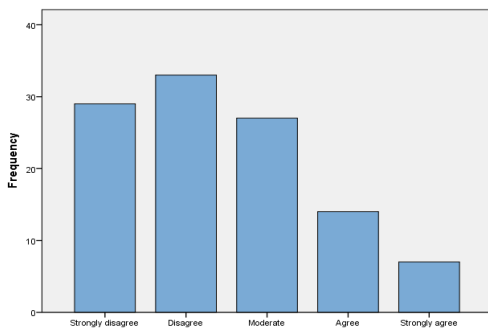


Fig. 4 Responses for Standards & Experience

E. Labours

Labours play a vital role in the field of construction. Labour is a factor that influences quality in such a way that conflicts among workers, coordination, labour shortage, etc. The frequency distribution of the respondents which affects the labours is represented in Fig. 5.

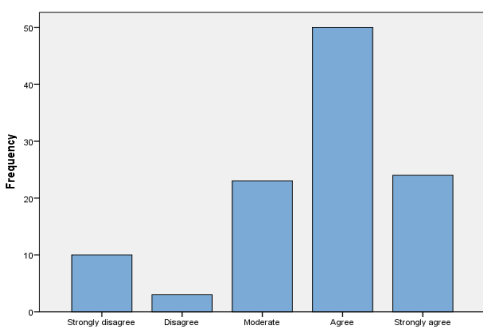


Fig. 5 Responses for Labours

F. Inspection and Monitoring

Inspection and monitoring is done for all type of works to get the perfect output. Similarly good quality construction is achieved only by means of proper inspection and monitoring. The frequency distribution of responses for inspection and monitoring is given in Fig. 6.

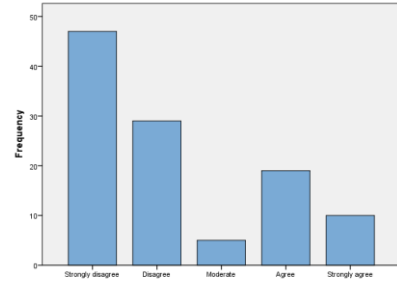


Fig. 6 Responses for Inspection & Monitoring

G. Risk

Risk is one of the major factors affecting quality. Risk may be at different areas such as environmental, transportation, procurement, material handling, etc. All these risks need to be over taken in order to achieve best output. Fig 7 describes the frequency distribution of the respondents.

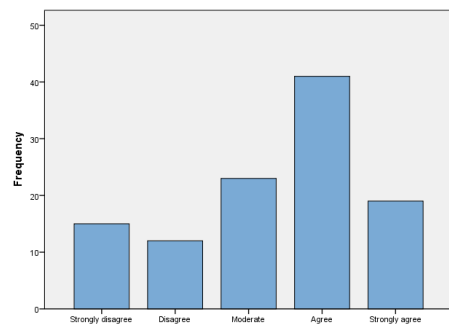


Fig. 7 Responses for Risks

VII. RESULTS AND DISCUSSION

The earlier chart graph revealed that the most affecting factors the affect are resources, interaction & communication, inventory and payment, standards and experience, labours, quality and risk, inspection & monitoring. The mean value for all these factors are analysed and these values are ranked. This value gives the order of the major and song that affects the quality in construction.

Table 3 Ranking Mean Values

S. No.	Factors	Mean Value	Rank
1	Resources	3.28	3
2	Interaction & Communication	2.35	5
3	Inventory & Payment	2.25	7
4	Standards & experience	2.43	4
5	Labours	3.68	1
6	Inspection & Monitoring	2.24	6
7	Risks	3.34	2

VIII. CONCLUSION

Good quality performance makes the construction project successful. Quality is an essential element for sustainability and customer satisfaction. The need for achieving quality of the finished product in the building construction is very important. The high cost of buildings makes it necessary to ensure quality of the finished product. Quality is an essential element for sustainability and customer satisfaction. In construction projects, quality performance is considered as vital for client satisfaction. Finding out of these factors will help to improve the quality. Quality training and meetings that is necessary for performing an improvement.

IX. RECOMMENDATIONS

The following recommendations are made based on the results and discussions of the study. These recommendations are very helpful to attain the best quality in construction.

1. All the labours in the construction industry need coordination to complete the work within the prescribed time and to achieve quality which also reduces conflicts.
2. Risks may or may not be predicted in construction but the works should be planned accordingly in any situational case to improve quality.
3. Resources play a major role in the field of construction whereas these should be pre-planned to achieve quality.
4. Codal provision should be checked and monitored by the supervisors to avoid flaws and also the experience of the workers determines the quality of the job.
5. Interaction between the worker, owner and engineer should be proper to attain the output as desired which determines the customer satisfaction.
6. Inspection and monitoring must be done to avoid mistakes in construction and to rectify it if it attains at the earlier stages of construction.
7. Inventory level should be monitored to avoid shortage of materials during the work.

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